



## Process in relation to Our Lady's Hospital Navan

Established: [July 2022]

### 1. Background

Securing the Future of Smaller Hospitals: A Framework for Development, published in 2013, defines the role of the smaller Model 2 hospitals. It outlines in detail the wide range of services that can be provided within smaller hospitals. Our Lady's Hospital Navan was identified as a hospital to be reconfigured to a Model 2 hospital, with a number of additional investments to be made in the region. The HSE has a reconfiguration plan to support the project, with many of the steps already implemented.

In June 2022, the Minister for Health wrote to the Board of the HSE requesting a review of a number of key items prior to the reconfiguration of Our Lady's Navan Emergency Department to a Medical Assessment Unit (MAU) and the transfer of ICU capacity to Our Lady of Lourdes, Drogheda. The Board approved a recommendation of the Executive to establish a review to undertake a fresh look to ensure capacity is in place to meet the additional demands that a proposed reconfiguration may place on services in effective locations.

The National Clinical Lead for Acute Hospitals Dr Mike O'Connor and the National Director for Acute Operations Liam Woods will lead a process to provide assurance in relation to the planned reconfiguration of services at Our Lady's Hospital Navan and to ensure that patient safety and quality assurance are central to any agreed changes. They will be supported by a working group. This process is expected to be completed within a few weeks. Prior to the confirmation of a date for proposed changes being enacted to services at Our Lady's Hospital Navan the working group will oversee a process to review and assess the reconfiguration planning done to date, while addressing any additional requirements including identifying the additional capacity which should be in place ahead of any reconfiguration.

### 2. Purpose

The purpose of the process is to review and assess the reconfiguration plan for OLHN and to ensure the necessary actions to address the impact of the reconfiguration on other services are identified while having regard for the underlying existing patient safety risks at Navan.

### 3. Objectives

The process will include the following:

- A rapid review to assess the reconfiguration plan for Our Lady's Hospital Navan
- Recommendation of any additional capacity needed in advance of the transition of any activity from Our Lady's Hospital Navan ED.
- Recommendation of any additional capacity necessary for ambulance services to meet additional demands resulting from the proposed reconfiguration.
- Confirmation that clear pathways and sufficient staffing, at hospital and primary care level, are in place to ensure that there would be no diminution of services. This should include the GP Out-of-Hours Service and the medical assessment unit.
- Design of the necessary referral pathways in Primary Care, including GP out of hours service.
- Overseeing the development and establishment of a monitoring framework to support the safe and effective reconfiguration of services at Our Lady's Hospital Navan
- Harnessing learning from previous reconfiguration of acute services to enable the development of a comprehensive, safe, effective and efficient plan to support the project.



#### 4. Membership

The National Working Group for the reconfiguration of Our Lady's Hospital Navan will be led by Dr. Mike O'Connor and Mr. Liam Woods.

The members of the working group are:

Membership:	Role:
Dr Mike O Connor (Co-Chairperson)	National Clinical Lead Acute Hospitals
Liam Woods (Co-Chairperson)	National Director Acute Operations
Dr Gerry McCarthy	National Clinical Lead Emergency Medicine
Dr Garry Courtney	Clinical Lead Acute Medicine National Clinical Programme
Dr Michael Power	Clinical Lead, Critical Care National Clinical Programme
Dr Catherine Wann	GP Representative
Seamus McMenamin	Chair of NEDOC/GP Representative (Out of Hours)
Ian Carter	CEO RCSI Hospital Group
Prof. Paddy Broe	Clinical Director, RCSI Hospital Group
Declan Lyons	CEO Ireland East Hospital Group
Mr Kevin O'Malley Mr Stephen Sheehan	Clinical Directors, Ireland East Hospital Group
Robert Morton	Director, National Ambulance Service
Des O Flynn	Chief Officer
Dr Gerry McEntee	Clinical Director OLHN
Eamon Dolan	Clinical Director, Connolly Hospital
Ian Counihan	Clinical Director, Our Lady of Lourdes Hospital
Catriona Meehan	Communications Division

Other members will be added as deemed necessary and approved through the Chief Operations Officer (COO) and Chief Clinical Officer (CCO).

#### 5. Structure and Governance



Dr O'Connor, Mr Woods and the working group are accountable to the COO and CCO who report through the CEO to the Board of the HSE. Reporting to the CEO will be done through an oversight group, led by the CCO and COO, which will meet with the chairs of the working group every two weeks.

The co-chairs of the working group will keep the HSE Board Chair & Chair of the HSE Safety and Quality Committee updated on progress.

#### **6. Project Reporting**

A project report will be provided weekly to the CCO and COO on project progress.

A fortnightly report will be provided to the EMT Meeting on project progress.